





2020 BOARD OF DIRECTORS

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"Clean hands, clear heads, open hearts."

This phrase shared by Calgary's Mayor Naheed Nenshi was a call to Calgarians to approach the COVID-19 pandemic with care for our family, friends and fellow citizens. YMCA Calgary modelled this for many months throughout and past 2020.

"Clean hands" meant a deliberate approach to safety in our facilities and program sites. From a hands-free health check tool available in six languages to members helping members by wiping down their machines, we provided in-person service when safe, and pivoted online when necessary, all under the banner 'Kind. Considerate. Safe. For All.'



"Clear heads" helped us navigate the many decisions – some very tough ones – so our Y could do the right thing. The decisions we took were in the best interest of the people we serve and helped us keep the long-term sustainability of our wellness organization at the forefront. I'm so proud of our teams for being flexible and values-focused, all the while remembering we are a trusted charity first.

Finally, **"open hearts"** definitely describes how our YMCA community showed up. Our donors supported us generously, with passion and commitment. Our partners in the community were compassionate and helped us stay positive. Our teams brought their best selves to every challenge, and did so with a smile. And the people we serve reminded us every day that the YMCA matters to them.

On behalf of our Board of Directors and Senior Leadership Team, I'd like to thank our staff, volunteers, members and participants. YMCA Calgary's 118-year was a huge challenge, but it also proved our resilience.

Shannon Doram President and CEO, YMCA Calgary



On March 16, 2020, YMCA Calgary took the necessary step to temporarily close all YMCA Calgary facilities in response to the COVID-19 (coronavirus) pandemic.

The entire year proved to be challenging. We had to re-evaluate and change how we operated to adapt to the many restrictions and relaxations. We had to come together as a community and have grown stronger because of it.

Here is a look back at the year unlike any other at YMCA Calgary.

We Connected Communities Online

Our dedicated team of fitness instructors created **600+ Facebook Live workouts** which were viewed for **212,449 minutes**.

> I'm loving the energy that you put into these workouts. Sometimes I do just the warm up before my own home workout. Other times the complete workout. Thanks for keeping us active!

> > Facebook Live workout participant



Interested in trying out an online class? Click here view our extensive library of Facebook Live workouts!

Give the Virtual Y a try! Click here to explore our online offerings built to enrich your mind, body and spirit.



The Virtual Y website connected users through stories, recipes, heath and wellness tips, on-demand videos, activities for children and more. We engaged with 8,641 users over 12,356 sessions.

We Connected Communities Outdoors



With health restrictions in place, we shifted our offerings to 'Summer Moments', outdoor experience that was safe, fun and memorable. We saw 824 highly enthusiastic kids participate.

Camp Riveredge has been incredible for our son this summer. The staff and administrators have done an outstanding job at creating a welcoming, safe and nurturing environment. Since March, the only glimmer of normalcy for our 8 year old son, Alex, has been this camp. We cannot underscore more greatly the positive impact this has had on his mental and physical health.

> Parent of Summer Moments participant

Parent of Summer Moments participant

Because of Covid-19, this program has been extremely important to my daughter, being able to interact with other children. She comes home after each camp smiling and so excited to tell me of the games they played. Thank you for offering this outdoor camp at this very stressful time for children.

We Connected Communities in our Facilities

On Monday, July 20th we opened our doors to members and the public after four months of preperation for a safe return to activity.



I had two different gym memberships. One at the Y and one somewhere else. I kept my Y membership and canceled my other one due to the response, the care and effort the Y put into re-opening. I can't say enough positive things on how the Y has re-opened compared to other gyms I follow on social media.





YMCA has done an incredible job in providing children and adults the opportunity to be active and to be part of something that we all need right now. It gives us all hope that there is a light at the end of the tunnel. The structure and process of the swmming lessons is amazing, and I thank them so much for starting this and continuing this.

Swim Class Participant

YMCA Calgary | Annual Report 2020

We Connected Communities at Home



Trisha, a participant in our Math Tutoring Program, found math scary and intimidating. Through tutoring she finally found her confidence in the subject. Trisha often received newsletters from her school. It was just by chance that one day she read one that mentioned YMCA Calgary's math tutoring program. She immediately applied and was accepted into the program.

Due to the pandemic, our Math Tutoring Program moved entirely online. Trisha was nervous and

skeptical about learning math through video calls. With the help of her instructor, she became more comfortable with not just the subject, but communicating through video sessions.

The program wasn't bulletproof – there were technical hiccups that made the lessons more challenging at first. However, the support she received from her tutor far outweighed the minor glitches that occurred from time to time.

"These online programs helped me learn more about math and see if I can do this for the future and help prepare me for something I might want to do"

Trisha is now setting her eyes on going to University, studying Spanish, and becoming a police officer because she is passionate about helping people and the community.

Learn more about Community Y

Click here to view a video about Community Y on YouTube





YMCA Calgary Program Funding Partners

Government of Canada Immigration, Refugees and Citizenship Canada

Immigration, Refugees and Citizenship Canada is a proud funder of Language Instruction for Newcomers to Canada (LINC).

The Calgary Flames Foundation

The Calgary Flames Foundation funds the Calgary Flames Grade 6 YMCA Program.

City of Calgary – Family & Community Support Services

The City of Calgary provides funding for YMCA Calgary Indigenous Programs through Family & Community Support Services.

Calgary Foundation

Calgary Foundation and the Government of Canada's Emergency Community Support Fund supported the launch of virtual programs and summer programs.

Government of Alberta -Alberta Foundation for the Arts

The Alberta Foundation for the Arts is a proud supporter of YMCArts.

United Way Calgary & Area

United Way Calgary & Area provides funding for youth outreach, Indigenous and math tutoring programs.

Cenovus Energy

The Healthy Living School Program is funded by Cenovus Energy.

City of Calgary

The City of Calgary supports YMCA Calgary's Pandemic Recovery Fund.

ConnectFirst Credit Union

The ConnectFirst Credit Union is a proud funder and volunteer for the YMCA Achievement Program for youth new to Canada (YMAP).

RBC Foundation

The RBC Foundation is a proud supporter of the YMCA Youth Leadership Institute.

Canadian Tire Jumpstart Charities

Jumpstart Charities, through the Jumpstart Sport Relief Fund, helps kids overcome financial and accessibility barriers to sport and recreation in an effort to provide inclusive play for kids of all abilities.

Thank you to all our partners!

BGC Funding Innovation Inc. Birchcliff Energy Ltd. Botting Mechanical Business Fore Calgary Kids Calgary Shaw Charity Classic Foundation Callow & Associates Management Consultants Inc. Energy Associates International Gamma Tech Inspections Ltd. **GLJ Petroleum Consultants Ltd.** Keith Lord Sport Foundation Fund – Vancouver Foundation Larch Learning Solutions Inc. LIV North Inc. Martindale Community Association of Calgary MEG Energy **Method Works Consulting** MLT Aikins LLP **OPUS Corporation QUALICO Developments (Winnipeg) Ltd. Royop Development Corporation** Scotiabank SeisWare International Inc. Sistership Dragon Boat Association **Terry and Marion Poole Foundation** The Auxilium Foundation **The Carrera Foundation** The Jack Carter Family Fund at Calgary Foundation The Lohnes Family Fund at Calgary Foundation The Melton Foundation **The Meteoros Fund at Calgary Foundation** The Rotary Club of Calgary The Smith Vanstokkom Foundation **The Welty Family Foundation** Anonymous (4)

LEAD P

During a time of adversity like no other, we are humbled by the commitment of our **LEAD UP** donors who stand beside us in our mission and vision, **collectively supporting our community to live healthier lives and have a place to belong.** Thank you for your generosity and belief in YMCA Calgary and our community.

Your leadership has enabled the successful launch of a matching giving program that will provide sustainability and support for children, youth and adults for years to come. We are proud to be working with you to create positive long-term change for Calgarians, thank you.

(Lead Up Donors give a minimum \$5,000 over a three-year period)

Alexandra Addante **Dale and Duna Bayley Bentley/Robson Family Gordon and Helen Beach The Carrera Foundation** Monty and Linda Carter **Tanis Cochrane and Peter Straub** Tanya Connelly **Jack and Connie Cuppen** The Donahue Family Shannon Doram and Allan Haigh **Brigitte Edwards Steve Elliot Trevor and Cindy Gardner** Julia and Samuel Gray **Jim Gray Randy and Lori Green Don and Margaret Hadley**

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YMCA programs.

do it without you!

(Team Up Donors give a minimum \$15 a month)

The Lidberg Family **Heather Livingstone** Hamish MacAulav Mark MacInnes W. Brian Martin Amelia Martin Pilsum Master Tom McCartney **Stephanie McDonald** Andrew Meadows Al Morgan Alyssa Morrell Joselvn Muico Kathryn Munro Paige Murphy Linda Nkemdirim **Noble Safety Services** Artemio Pascual **Cindy Rainsford** Justin Ramdin Jastei Randhawa **Gordon Roper** Akemi Sato Nkechi Odina-Seale Ali Sharif **Charissa Shaw**

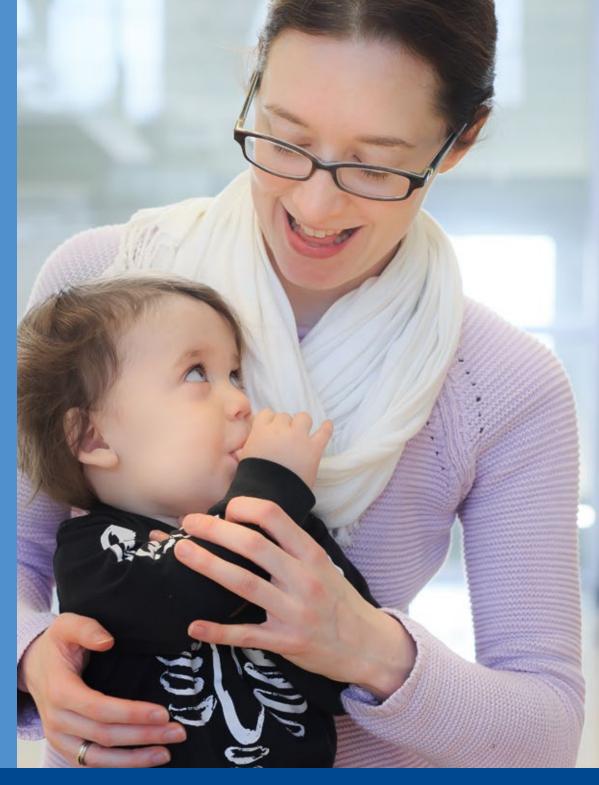
Our **TEAM UP** donors are **committed to building a healthy and inclusive community now and into the future.** Their monthly donations help build a sustainable source of funding to support our Y and help ensure no one is turned away from participating in

We are so grateful to our TEAM UP donors for their support. Thank you, we simply cannot

Carmen Sherlock Delmyr Simon Breanne Sinclair Merrik and Kyla Skinner Ross Skov Ruth and Don Smillie Donna M. Steffes Jennifer Swail **Bill Symons Cheryl Tanner Craig Taylor** Alexander Taylor Antonio Trinidad Nancy and Ray Trudel Chi Kin Tsang **Crystal Walburger** Sheila Watson **Nick Wiggins Chris Wolfenberg Fleurdelys Yumol** Cleo Zhang **Charles Zwaagstra** Anonymous Donors (10)

Financials

This summarized financial information is extracted from the annual financial statements audited by Deloitte LLP. It has been prepared in accordance with criteria developed by management. A copy of the complete audited financial statements is available on our website at **ymcacalgary.org**



Summarized Statement of Operations

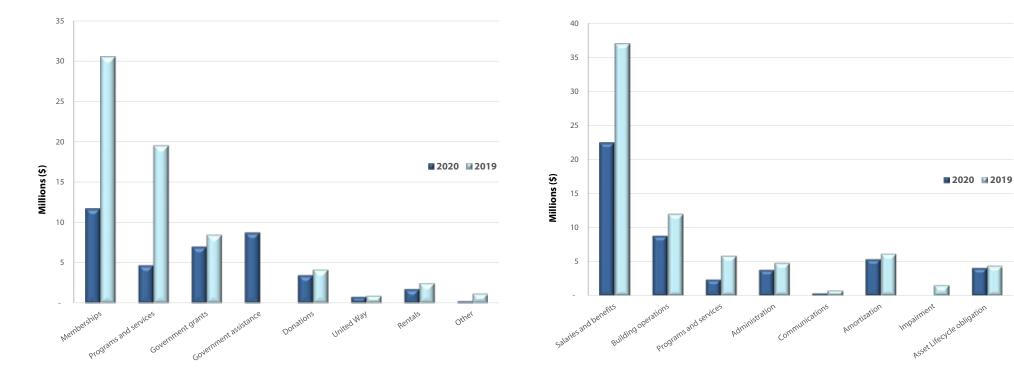
For the year ended December 31, 2020 (with comparative figures for 2019)

(with comparative lightes for 2019)	2020 (\$000s)	2019 (\$000s)
Revenue		
Memberships	11,714	30,555
Programs and services	4,719	19,544
Government grants	7,022	8,484
Government assistance	8,755	-
Donations	3,488	4,177
United Way of Calgary and Area	829	939
Rentals	1,786	2,506
Other	275	1,212
Total revenue	38,588	67,417

Expenses

Deficiency of revenue over expenses	(7,280)	(3,201)
Gain on disposal of tangible capital assets	3	58
Investment income	1,623	2,115
Operating deficiency of revenue over expenses	(8,906)	(5,374)
Total expenses	47,494	72,791
Impairment on capital assets	-	1,565
Asset lifecycle obligation	4,110	4,420
Amortization	5,395	6,199
Communications	375	791
Administration	3,842	4,827
Programs and services	2,418	5,893
Building operations	8,841	12,048
Salaries and benefits	22,513	37,048

Sources of Revenue \$38.59 Million



Expense Distribution \$47.49 Million

Summarized	As at December 31, 2020		
Statement of	(with comparative figures for 2019)	2020	2019
		(\$000s)	(\$000s)
Financial	Assets		
Position	Current assets	14,771	10,836
	Investments	19,288	22,992
	Capital assets	33,485	36,612
	Total assets	67,544	70,440
	Liabilities and Net Assets		
	Current liabilities	12,797	13,344
	Deferred sponsorship revenue	3,994	3,916
	Deferred capital contributions	493	510
	Long-term obligations under capital leases	1,656	896
	Asset lifecycle obligation	11,030	6,920
	Net assets	37,574	44,854
	Total liabilities and net assets	67,544	70,440
Summarized Statement of Cash Flows	For the year ended December 31, 2020 (with comparative figures for 2019)	2020 (\$000s)	2019 (\$000s)
	Deficiency of revenue over expenses	(7,280)	(3,201)
	Items not affecting cash	7,867	10,252
		587	7,051
	Changes in non-cash working capital	(3,864)	2,439
	Operating activities	(3,277)	9,490
	Financing activities	(524)	(1,010)
	Investing activities	4,482	(6,110)
	Net increase (decrease) in cash	681	2,370
	Cash, beginning of year	6,029	3,658
	Cash, end of year	6,710	6,028